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**EXERCISE GLOBAL GUARDIAN 2001-2
JOINT AFTER ACTION REPORT (U)**



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**UNITED STATES
STRATEGIC COMMAND
OFFUTT AIR FORCE BASE, NEBRASKA**

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DEPARTMENT OF DEFENSE
UNITED STATES STRATEGIC COMMAND

Reply To:
USSTRATCOM/J37
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MEMORANDUM FOR: SEE DISTRIBUTION

Subject: USSTRATCOM Joint After-Action Report (JAAR) for Exercise GLOBAL GUARDIAN 2001-2 (U)

1. (U) This report compiles summary information, key issues, and lessons learned from GLOBAL GUARDIAN 2001-2. Action Officers began corrective action in October 2001. We anticipate closure on most issues by GLOBAL GUARDIAN 2003 next November.
2. (U) Reproduction of this document in whole or in part is authorized.
3. (U) Classification rules for compilation remain in effect in this document. Although specific items may be unclassified by themselves, they may become classified when combined with other unclassified items.
4. (U) Comments on this report should be directed to the Joint Training, Readiness, and Evaluation Assessment Branch, USSTRATCOM/J371, DSN (b)(6) b(c) USSC
5. (U) This memorandum is unclassified when separated from the report.

(b)(6) b(c) USSC
Colonel, USAF
(b)(6) Joint Training and Exercise Division

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MULTIPE SOURCE REFERENCE

Classified information contained in the attached JULs was derived from the following sources:

EAP-CJCS Vol I, Security Classification Guide, 18 Jun 98

CJCSM 3402.01B, Alert System of the Chairman of the Joint Chiefs of Staff, 1 Nov 00

GLOBAL GUARDIAN 2001-2 EXORD, 20 Aug 01

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DISTRIBUTION (U)

This document is available on the USSTRATCOM SIPRNET J37 Home Page under Evaluation and Assessments. A copy has also been sent to the Joint Center for Lessons Learned (JCLL) to be available to the Joint community.

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JOINT UNIVERSAL LESSONS LEARNED (JULLS) INDEX

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TITLE			
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The above chart depicts the issues identified during GLOBAL GUARDIAN 2001-2. These JULLs are published in Section B of this report.

The published JULLs show a "snapshot in time" of their status at the time this report was printed. Any Action OPR comments may not be completely staffed.

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JULLS LONG REPORT

1. (U) JULLS NUMBER: 82332-89850 (00001), submitted by USSTRATCOM/J373/ [REDACTED] (b)(6)
[REDACTED] (b)(6) b(6) USSC

2. (U) FTX GG 01-2 conducted by USSTRATCOM.

3. (S) KEYWORDS: [REDACTED] (b)(1) b(1)

4. (U) TITLE: SUMMARY - GLOBAL GUARDIAN 2001-02 (GG 01-2).

5. (U) GENERAL DESCRIPTION:

A. (U) Global Guardian 2001-2 (GG 01-2) was the annual United States Strategic Command (USSTRATCOM) multi-command, Command Post Exercise/Field Training Exercise (CPX/FTX). It was designed to exercise USSTRATCOM and supporting forces during a simulated crisis, validate warfighting procedures, and verify command relationships.

B. (S//REL US, CAN, GBR) [REDACTED] (b)(1) (b)(1)

C. (S//REL US, CAN, GBR) [REDACTED] (b)(1) (b)(1)

D. (S) [REDACTED] (b)(1) (b)(1)

E. (U) Commands, components, Task Forces (TFs), and units were encouraged to develop additional exercise objectives to achieve a desired level of realistic play consistent with the scenario and overall objectives of GG 01-2.

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F. (S//REL US, CAN, GBR) GG 01-2 was terminated by CINCSTRAT at 11/1525Z Sep 01 due to real-world terrorist activities in New York and Washington, D.C. Many exercise objectives were met prior to early exercise termination.] b(1)

G. (S) [REDACTED] (b)(1) (b)(1)

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6. (U) DATES:

A. (U) The inclusive dates for GG 01-2 were 20 August 2001 thru 28 September 2001. Scheduled exercise employment dates were 5 - 14 September 2001; however, the exercise was terminated by CINCSTRAT on 11 September 2001.

B. (U) Exercise stages and dates were as follows:

- Stage I - Crisis Development and Strategic Assessment: 20 August - 4 September 2001.
- Stage II - Force Generation and Employment: 5 September - 14 September 2001.
- Stage III - Survivable Mobile Command Center (SMCC) Phase: 6 - 14 September 2001.

Stage II and III terminated early as ENDEX was declared on 11 Sep 01.

7. (U) LOCATION OF OPERATIONS:

A. (U) USSTRATCOM Headquarters (HQ) at Offutt AFB, NE.

B. (S)

(b)(1)

(b)(1)

C. (U) All Continental United States (CONUS) and out of CONUS (OCONUS) locations associated with USSTRATCOM components and TF locations.

D. (S)

(b)(1)

(b)(1)

E. (U) Other support came from personnel stationed at The Pentagon, Washington, DC; Camp Smith, HI; Cheyenne Mountain, CO; Peterson AFB, CO; Vandenberg AFB, CA; and Scott AFB, IL.

8. (U) LOCATION OF PERSONNEL:

See paragraph 7 above.

9. (U) OBJECTIVES:

Joint Mission Essential Tasks (JMETs) and associated objectives evaluated at each USSTRATCOM Nuclear Command Control (NC2) platform are listed below.

A. (U) SN 2, Develop National Strategic Intelligence, Surveillance, and Reconnaissance.

(1) (U) Provide intelligence support (planning, collection, production, and dissemination) for crisis and nuclear operations.

B. (U) SN 2.1, Plan and Direct Strategic Intelligence Activities.

(1) (U) Identify and prioritize intelligence requirements for crisis and nuclear operations.

C. (U) SN 2.2, Collect Strategic Information and SN 2.6, Evaluate Intelligence Activities.

(1) (U) Provide theater intelligence support to theater Joint Intelligence Centers (JICs) and USSTRATCOM TPRC, as required.

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D. (U) SN 2.3 Process and Exploit Collected Strategic Information.

(1) (U) Exploit sources of strategic information and deliver the intelligence obtained to the appropriate processing organization for use in producing strategic intelligence.

E. (U) SN 3.2.1, Process Strategic Targets.

(1) (U) Process, apportion, and integrate resources based on doctrine, policy, and guidance.

(2) (S) [REDACTED] (b)(1) b(U)

F. (U) SN 3.2.2, Generate and Disperse Strategic Forces.

(1) (U) Monitor Strategic Force Generation.

(2) (S) [REDACTED] (b)(1) b(U)

G. (U) SN 3.2.3, Manage Strategic Force and Readiness Levels and ST 7.2.2, Assess and Report Theater Military Capability.

(1) (U) Compile required reports using Strategic Force Readiness Model (SFAM), Nuclear Planning and Execution System (NPES) and Readiness, Evaluation, Assessment, and Decision-making Information (READI) tool.

(2) (U) Recall the battle staff within required time limits.

H. (U) SN 3.2.4, Manage Strategic Weapons Stockpile.

(1) (U) Ensure weapons systems meet Department of Defense (DoD) nuclear weapons safety standards as measured by Service inspections.

I. (U) SN 3.2.5, Determine National Strategic Targeting Policy.

(1) (U) Develop, coordinate, and promulgate guidance and policy, complying with national guidance and Presidential directives.

J. (U) SN 3.3.2, Synchronize Strategic Attack.

(1) (S) [REDACTED] (b)(1) b(U)

K. (U) SN 3.4, Protect Strategic Forces and Means.

(1) (U) Provide security for strategic forces and means.

L. (U) SN 3.4.8, Coordinate Nuclear Surety.

(1) (U) Provide for the safety, security, and use/control of nuclear weapons.

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M. (U) SN 3.6.4 Maintain Communications with other Survivable Mobile Command Center (SMCC) assets and National Military Command System (NMCS) Command Centers.

- (1) Maintain SMCC connectivity.

N. (U) SN 4.4, Reconstitute National Forces and Means.

(1) (S)

(b)(1)

(b)(1)

b(1)

O. (U) SN 5.1.1, Communicate Strategic Decisions and Information.

(1) (U) Conduct decision-making conferencing and transmit force direction and force management messages and situational monitoring Integrated Tactical Warning and Attack Assessment (ITW/AA) messages over NC2 Command, Control, Communications, Computers, and Intelligence (C4I) systems within established guidelines.

(2) (U) Maintain decision and information conferencing via alternate means.

(3) (U) Exercise first Emergency Action Message (EAM) via alternate means.

(4) Operate communications equipment in a locally degraded environment. Simulate outages between NC2 nodes requiring alternate routes to maintain connectivity.

P. (U) SN 5.1.2, Establish and Direct National C4I Systems Worldwide for Communicating Strategic Information.

- (1) (U) Determine operational impacts and work-arounds to simulated C4I outages.

Q. (U) SN 5.1.3, Maintain Global Strategic Military Information and Force Status and OP 5.1.4, Maintain Operational Information and Force Status.

- (1) (U) Manage strategic force readiness levels to increase strategic force responsiveness.

R. (U) SN 5.1.6, Disseminate Presidential Nuclear Decisions and NC2 Orders to the Forces.

(1) (S)

(b)(1)

(b)(1)

S. (U) SN 5.4.4, Prepare and Issue National Command Authorities (NCA) Directives and Chairman of the Joint Chiefs of Staff (CJCS) Orders.

(1) (S)

(b)(1)

b(1)

(2) (S)

(b)(1)

b(1)

(3) (U) Prepare and transmit CINC summaries.

b(1)

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T. (U) ST 4.2.3, Reconstitute Theater Forces.

(1) (U) Ensure all STRATCOM-apportioned forces have sustainment material on hand to support CJCS and Operations Plan (OPLAN) 8044 doctrine, policy, and guidance.

U. (U) ST 5.5, Coordinate Theater-wide Information Operations (IO) and ST 6.3.5, Protect Theater Information Systems.

(1) (S) [redacted] (b)(1) b(1)

(2) (S) [redacted] (b)(1)

(3) (S) [redacted] (b)(1) b(1)

(4) (S) [redacted] (b)(1) b(1)

V. (U) ST 5.6, Develop and Provide Public Affairs in Theater

(1) (U) Coordinate Public Affairs Guidance (PAG) with National Command Level and non-DoD agencies.

(2) (U) Provide news media with breaking news story and with answers to questions.

W. (U) The following CJCS Commended Training Issues (CCTIs) were also emphasized during GG 01-2.

(1) (S) [redacted] (b)(1) b(1)

(2) (U) Force Protection/Anti-Terrorism (CCTI 99-2).

(3) (S) [redacted] (b)(1) b(1)

(4) (U) Interface Between Commands (CCTI 99-10).

10. (U) LIMITATIONS:

A. (U) Peacetime safety standards were used.

B. (S) [redacted] (b)(1)

C. (S//REL TO USA, AUS, CAN and GBR) [redacted] (b)(1)

D. (S) [redacted] (b)(1) b(1)

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11. (U) MAJOR PARTICIPANTS:

A. (U) USSTRATCOM HQ to include:

- (1) (U) Fixed Command Center, SrBS, SBS, NPE, and TPRC
- (2) (U) NAOC
- (3) (S) [REDACTED] (b)(1) b(U)
- (4) (U) ABNCP
- (5) (U) MCCC and 55th Mobile Command Control Squadron (55 MCCA)
- (6) (U) Exercise Control Group (ECG)

B. (U) TF-124 (Airborne Communications) (COMSTRATCOMWING ONE)

- (1) (U) Fleet Air Reconnaissance Squadron (FAIRECONRON) Three (VQ-3)
- (2) (U) FAIRECONRON Four (VQ-4)
- (3) (S) [REDACTED] (b)(1) b(U)

C. (U) TF-134 (Pacific (PAC) Fleet Ballistic Missile Submarines (SSBNs)) (COMSUBPAC) (Submarine Group (SUBGRU 9))

D. (U) TF-144 (Atlantic (LANT) Fleet SSBNs) (COMSUBLANT) (SUBGRU 10)

E. (U) TF-204 (Bomber) (HQ 8th Air Force (8 AF))

- (1) (U) 2 BW
- (2) (U) 5 BW
- (3) (U) 509 BW
- (4) (S) [REDACTED] (b)(1) b(U)

F. (U) TF-214 (ICBM) (HQ 20 AF)

- (1) (U) 90th Space Wing (90 SW)
- (2) (U) 91 SW
- (3) (U) 341 SW

G. (U) TF-224 (Reconnaissance) (HQ 12 AF)

- (1) (U) 9th Reconnaissance Wing (9 RW)
- (2) (U) 55th Wing (55 WG)

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(3) (U) FAIRECONRON 1 (VQ-1)

(4) (U) FAIRECONRON 2 (VQ-2)

(5) (S) [REDACTED] (b)(1) b(1)

(6) (S) [REDACTED] (b)(1) b(1)

H. (U) TF-294 (Tanker) (HQ 15AF)

(1) (S) [REDACTED] (b)(1) b(1)

(2) (U) HQ AMC Tanker Airlift Control Center (TACC)

(3) (U) SIOB tasked active duty, Air National Guard, and Air Force Reserve tanker units

I. (U) USSPACECOM

(1) (U) Operations Center (SPOC)

(2) (U) Cheyenne Mountain Operations Center (CMOC)

(3) (U) Joint Task Force-Computer Network Operations (JTF-CNO)

(4) (U) 137th Space Warning Squadron (137 SWS) Mobile Ground Terminals (MGTs)

J. (S) [REDACTED] (b)(1) b(1)

(1) (S) [REDACTED] (b)(1) b(1)

(2) (S) [REDACTED] (b)(1) b(1)

K. (U) NORAD ECG located at Colorado Springs and with STRATCOM ECG

L. (U) OTHER

(1) (S) [REDACTED] (b)(1) b(1)

(2) (S) [REDACTED] (b)(1) b(1)

(3) (U) Army War College personnel assisted USSTRATCOM ECG as role-players

--- (U) TASKS: No Tasks.

--- (U) SUBJECT: OPERATIONS

--- (U) INTEROPERABILITY: JTTP

--- (U) DISPOSITION: Summary.

Classified by: GG 01-2 EXORD

Declassify on: X4

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JULLS LONG REPORT

1. (U) JULLS NUMBER: 90929-82525 (00006), submitted by USSTRATCOM/J535 [redacted] (b)(6)
[redacted] (b)(6)] b (6)

2. (U) FTX GG 01-2 conducted by USSTRATCOM.

3. (U) KEYWORDS: No keywords.

4. (U) TITLE: Single Integrated Operational Plan (SIOP) Maintenance.

5. (S) [redacted] (b)(1)
[redacted] (b)(1)

6. (S) DISCUSSION: [redacted] (b)(1) b (U)

7. (U) LESSON LEARNED: N/A

8. (U) RECOMMENDED ACTION: None.

9. (S) COMMENTS: None.

--- (U) TASKS: No Tasks.

--- (U) SUBJECT: PLANS AND POLICY

--- (U) INTEROPERABILITY: DOCTRINE

--- (U) DISPOSITION: Strong performance, no action required.

Derived from: GG 01-2 EXORD, 20 AUG 01
Declassify on: X4

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JULLS LONG REPORT

1. (U) JULLS NUMBER: 48543-02297 (00007), submitted by USSTRATCOM/J37 [REDACTED] (b)(6)] b(6)

2. (U) FTX GG 01-2 conducted by USSTRATCOM.

3. (S) KEYWORDS: [REDACTED] (b)(1)] b(1)

4. (U) TITLE: Late Message Receipt.

5. (S) OBSERVATION:

[REDACTED] (b)(1)

6. (S) DISCUSSION:

[REDACTED] (b)(1)

(S) [REDACTED] (b)(1)
(b)(1)

7. (U) LESSON LEARNED: N/A

8. (S) RECOMMENDATION:

[REDACTED] (b)(1)] b(1)

9. (U) COMMENT: None.

--- (U) TASKS: No Tasks.

--- (U) SUBJECT: COMMAND & CONTROL

--- (U) INTEROPERABILITY: JTTP

--- (U) DISPOSITION: J372

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JULLS LONG REPORT

1. (U) JULLS NUMBER: 05546-62193 (00010), submitted by USSTRATCOM/J37

(b)(6)

b(6)

(b)(6)

2. (U) FTX GG 01-2 conducted by USSTRATCOM.

3. (S) KEYWORDS:

(b)(1)

b(1)

4. (U) TITLE: Intelligence Assessment.

5. (S) OBSERVATION:

(b)(1)

b(1)

6. (S) DISCUSSION:

(b)(1)

7. (U) LESSON LEARNED: N/A

8. (S) RECOMMENDATION:

(b)(1)

b(1)

9. (U) COMMENT: None.

— (U) TASKS: No Tasks.

--- (U) SUBJECT: INTELLIGENCE

--- (U) INTEROPERABILITY: JTTP

— (U) DISPOSITION: J25

Derived from: GG 01-2 EXORD, 20 AUG 01
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JULLS LONG REPORT

1. (U) JULLS NUMBER: 24941-24941 (00012), submitted by USSTRATCOM/J363

(b)(6)

(b)(6)

b(6)

2. (U) FTX GG 01-2 conducted by USSTRATCOM.

3. (S) KEYWORDS:

(b)(1)

b(1)

4. (U) TITLE: Imagery Interpretation Reports (IIR) Distributed to Deployed Unit.

5. (S) Observation:

(b)(1)

b(1)

6. (S) Discussion:

(b)(1)

7. (S) Lesson Learned: N/A

8. (S) Recommendation:

(b)(1)

9. (U) Comment:

Unclassified

J213 comment: Joint Intelligence Center (JIC) Operations determine MCCC message requirements.

b(1)

~~(U) J22 comment: The decision for eliminating these reports should be made by the MCCC/J2 Senior Element Leader and coordinated with J213. J213 maintains the Addressee Indicator Group (AIG) for all exercise intelligence messages.~~

Release in full, not classified

(U) J37 comment: OPR is J27 with J213 as OCR.

--- (U) TASKS: No Tasks.

--- (U) SUBJECT: COMMUNICATIONS

--- (U) INTEROPERABILITY: JTTP

--- (U) DISPOSITION: OPR J27; OCR J213

Derived from: CJCS EAP Vol I SCG
Declassify on X4

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JULLS LONG REPORT

1. (U) JULLS NUMBER: 00775-78398 (00015), submitted by USSTRATCOM/J37 [redacted] (b)(6) b(6)

2. (U) FTX GG 01-2 conducted by USSTRATCOM.

3. (S) KEYWORDS: [redacted] (b)(1) b(1)

4. (U) TITLE: Unit SFAM Reporting Proficiency (U).

5. (S) OBSERVATION: [redacted] (b)(1)

6. (U) DISCUSSION:
US Strategic Command (USSTRATCOM)/J3613 had numerous calls from units saying they could not "pull" unit reviews from the SFAM database [redacted] (b)(1)

(U) The most common errors noted were: Information determined to be currently classified SECRET

A. (U) Units trying to pull reviews in AR, AU, or RR. Units needed to use RU (exercise retrieval). Currently addressed in SD 501-14.

B. (U) Units updating exercise data into the real world (OPR) database, AR vs RR. Currently addressed in SD 501-14.

C. (S) [redacted] (b)(1)

D. (U) Units submitting ASORTIE/Vehicle reports as XX messages vs RR. Currently addressed in 501-14.

E. (U) Units transmitting clear-text XX or JJ messages to SACDP: error "X or J database not active."

F. (U) Units submitting clear-text messages to SACDP via RR messages should be sent XX and not addressing SACDP.

G. (S) [redacted] (b)(1)

H. (S) [redacted] (b)(1)

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I. (S)

(b)(1)

(b)(1)

J. (S)

(b)(1)

(b)(1)

7. (U) LESSON LEARNED: N/A

Unclassified

8. (S) RECOMMENDATION:

A. (S)

(b)(1)

(b)(1)

B. (S)

(b)(1)

(b)(1)

C. (S)

(b)(1)

(b)(1)

D. (S)

(b)(1)

(b)(1)

E. (S)

(b)(1)

(b)(1)

F. (S)

(b)(1)

(b)(1)

G. (S)

(b)(1)

(b)(1)

9. (U) COMMENT:

J37 comment: Possible Remedial Action Program (RAP) candidate. Return to TFs for action.

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--- (U) TASKS: No Tasks.

--- (U) SUBJECT: COMMAND & CONTROL

--- (U) INTEROPERABILITY: TRAINING

--- (U) DISPOSITION: OPR TFs; OCR J3613

Classified by: GG 01-2 EXORD, 20 AUG 01
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JULLS LONG REPORT

1. (U) JULLS NUMBER: 31118-47308 (00017), submitted by USSTRATCOM/J3632 [redacted] (b)(6) [redacted] (b)(6)

2. (U) FTX GG 01-2 conducted by USSTRATCOM.

3. (S) KEYWORDS: [redacted] (b)(1)

4. (U) TITLE: Unable to Connect to [redacted] (b)(1) Server [redacted] (b)(1) (U). [redacted] (U)

Information determined to be currently classified

5. (S) Observation: [redacted] (b)(1)

6. (S) Discussion: [redacted] (b)(1) [redacted] (b)(1) [redacted] (b)(1)
A. (S) [redacted] (b)(1) [redacted] (b)(1)

B. (S) [redacted] (b)(1) [redacted] (b)(1)

7. (S) Lesson Learned: N/A [redacted] (b)(1) [redacted] (b)(1)

8. (S) Recommendation: [redacted] (b)(1) [redacted] (b)(1)
A. (S) [redacted] (b)(1) [redacted] (b)(1)

B. (S) [redacted] (b)(1) [redacted] (b)(1)

C. (S) [redacted] (b)(1) [redacted] (b)(1)

9. (U) Comments:
(S) 55th MCCS comments: (25 Oct 01)
A. (S) [redacted] (b)(1) [redacted] (b)(1)

B. (S) [redacted] (b)(1) [redacted] (b)(1)

C(S) [redacted] (b)(1)

D(S) [redacted] (b)(1)

E(S) [redacted] (b)(1)

(U) J37 comment: (25 Oct 01) Add J363 as OCR based on need for (b)(1) operators during testing.

(S) J363 comments: (26 Oct 01)

(b)(1) ← Currently classified

A(S) [redacted] (b)(1)

B(S) [redacted] (b)(1)

C(S) [redacted] (b)(1)

---(U) TASKS: No Tasks.

--- (U) SUBJECT: COMMUNICATIONS

--- (U) INTEROPERABILITY: MATERIEL

--- (U) DISPOSITION: OPR 55th MCCA; OCR J3622, J363

Derived from: GG 01-2 EXORD, 20 AUG 01
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JULLS LONG REPORT

1. (U) JULLS NUMBER: 09514-86150 (00019), submitted by USSTRATCOM/J3624 [redacted] (b)(6)

2. (U) FTX GG 01-2 conducted by USSTRATCOM.

3. (S) KEYWORDS: [redacted] (b)(1) [redacted] b(U)

4. (U) TITLE: (b)(1) Deployed Communications Connectivity (U).

5. (S) OBSERVATION: (U) ← **Currently Classified**
[redacted] (b)(1)

6. (S) DISCUSSION: [redacted] (b)(1) (U)

7. (U) LESSON LEARNED: N/A

8. (U) RECOMMENDATION:
Requires J6xx support to correct.

9. (U) COMMENT: None.

-- (U) TASKS: No Tasks.

-- (U) SUBJECT: COMMUNICATIONS

-- (U) INTEROPERABILITY: JTTP

-- (U) DISPOSITION: OPR J3624; OCR J63, J612

Derived from: GG 01-2 EXORD, 20 AUG 01
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JULLS LONG REPORT

1. (U) JULLS NUMBER: 95381-53873 (00022), submitted by USSTRATCOM/J264, (b)(6)
(b)(6) b(6)
 2. (U) FTX GG 01-2 conducted by USSTRATCOM.
 3. (U) KEYWORDS: INFORMATION OPERATIONS, IO.
 4. (U) TITLE: Coordination required on Information Operations (IO) related Injects/MSELS.
 5. (U) OBSERVATION:
Due to the nature of IO in the scenario, various offices contributed IO related injects/Master Scenario Event Lists (MSELS). These were often contradictory and/or were not concurrent with the intent of the scenario.
 6. (U) DISCUSSION:
Currently, IO injects/MSELS are written by J39/IO, J264/Intelligence IO, PA (Public Affairs) and CI (Counter-Intelligence). IO does encompass all of these disciplines and offices; however, more coordination is needed to assure continuity.
 7. (U) LESSON LEARNED: N/A
 8. (U) RECOMMENDATION:
Institute an official IO Inject Team through J39 as final approval for all GLOBAL GUARDIAN (GG) IO related injects.
 9. (U) COMMENT:
J37 comment: Planning conference issue.
- (U) TASKS: No Tasks.
- (U) SUBJECT: OPERATIONS
- (U) INTEROPERABILITY: EX DESIGN
- (U) DISPOSITION: OPR J39; OCR J21

UNCLASSIFIED

B-11

PG 25

JULLS LONG REPORT

1. (U) JULLS NUMBER: 10395-73586 (00027), submitted by USSTRATCOM/J5243 [redacted] (b)(6) b(u)

2. (U) FTX GG 01-2 conducted by USSTRATCOM.

3. (S) KEYWORDS: VNTK, DAMAGE VALUES. [redacted] Unclassified b(u)

4. (U) TITLE: VNTK Values (U).

5. (S) OBSERVATION: [redacted] (b)(1)

6. (S) DISCUSSION: [redacted] (b)(1)

7. (U) LESSON LEARNED: N/A

8. (S) RECOMMENDATION: [redacted] (b)(1) b(u)

9. (U) COMMENT:
(U) J37 comment: [redacted] The issue was coordinated with DIA liaison to US Strategic Command (USSTRATCOM). They will forward to appropriate agency and will provide response. b(u)

(S) [redacted] (b)(1) b(u)

--- (U) TASKS: No Tasks.

--- (U) SUBJECT: PLANS AND POLICY

--- (U) INTEROPERABILITY: JTTP

--- (U) DISPOSITION: OPR DIA Liaison Office; OCR J523

Derived from: GG 01-2 EXORD, 20 AUG 01
Declassify on: X4

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JULLS LONG REPORT

1. (U) JULLS NUMBER: 01132-79711 (00028), submitted by USSTRATCOM/J33 [redacted] (b)(6) b(6)

2. (U) FTX GG 01-2 conducted by USSTRATCOM.

3. (S) KEYWORDS: [redacted] (b)(1) b(1)

4. (U) TITLE: USSTRATCOM Response to Declaration of DEFCONs (U).

5. (S) OBSERVATION: [redacted] (b)(1)

6. (S) DISCUSSION: [redacted] (b)(1)

7. (U) LESSON LEARNED: N/A

Currently Classified SECRET

8. (U) RECOMMENDATION: [redacted] (b)(1)

9. (U) COMMENT: (01132-79711):

(U) J33 Response: In work. This JULL should remain open.

-- (U) TASKS: No Tasks.

-- (U) SUBJECT: COMMAND & CONTROL

--- (U) INTEROPERABILITY: JTTP

--- (U) DISPOSITION: OPR J331; OCR J361

Derived from: CJCSI 3402.01B

Declassify on: X4

SECRET

SECRET

JULLS LONG REPORT

1. (U) JULLS NUMBER: 22040-80266 (00039), submitted by TF-204

(b)(6)

b(6)

(b)(6)

2. (U) FTX GG 01-2 conducted by USSTRATCOM.

3. (S) KEYWORDS:

(b)(1)

b(1)

4. (U) TITLE: Force Protection (U).

5. (S) OBSERVATION:

(b)(1)

6. (S) DISCUSSION:

(b)(1)

b(1)

7. (U) LESSON LEARNED: N/A

8. (S) RECOMMENDATION:

(b)(1)

9. (U) COMMENT:

(S)

(b)(1)

(b)(1)

U

J37 comment:

A(S)

(b)(1)

(b)(1)

B. (U) USSTRATCOM/J37 will ensure this JULL is provided to Air Force Center for Knowledge Sharing, ACC Center for Lessons Learned, and Joint Staff/J7 for real-world significance.

SECRET

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--- (U) TASKS: No Tasks.

--- (U) SUBJECT: OPERATIONS

--- (U) INTEROPERABILITY: JTTP

--- (U) DISPOSITION: OPR TF-204; OCR J3641, J416

Derived from: GG 01-2 EXORD, 20 AUG 01

Declassify on: X4

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B-15

PG 29

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