

HEADQUARTERS UNITED STATES STRATEGIC COMMAND
OFFUTT AIR FORCE BASE, NEBRASKA 68113-6300

GLOBAL GUARDIAN 2001-2 EXERCISE ORDER (EXORD) (U)
SECURITY INSTRUCTIONS (U)

1. (U) The long title of this ANNEX is ANNEX X (GLOBAL GUARDIAN 2001-2) to the USSTRATCOM Joint Exercise Directive (JED). The short title is the GLOBAL GUARDIAN (GG) 2001-2 EXORD.
2. (U) This document is classified SECRET to protect information revealing actual intelligence and operations plans and procedures of US Military Forces and Federal Agencies. Information will be disseminated only to those agencies and personnel whose official duties specifically require knowledge of the EXORD.
3. (U) Releasability to Australian, Canadian and British Exercise Participants
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 - c. (U) The EXORD in its entirety will remain in US custody and will not be disseminated to Australian, Canadian, or British personnel or agencies. Australian, Canadian, and British personnel will not be permitted unrestricted access to this document.
 - d. (U) Extracts of releasable information from this EXORD are authorized provided the extracts are screened by US personnel to ensure that no US-Only information is contained in the extract.
4. (U) This document contains information affecting the national defense of the United States within the meaning of the espionage laws: Title 18, United States Code, sections 793 and 794. The transmission or release of information contained herein, in any manner, to any unauthorized person is prohibited by law.
5. (U) Reproduction of this document is authorized.

Derived From: Multiple Sources
Declassify On: X1, X4

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6. (U) Annotate all exercise correspondence classified by this EXORD with the following security declassification instructions:

a. (U) Documents:

Derived From: GLOBAL GUARDIAN 2001-2 EXORD, XX Sep 01

Declassify On: X1, X4

b. (U) Messages:

DECL/DERV GG 2001-2 EXORD, XX Aug 02/DECL: X1, X4//

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OFFUTT AIR FORCE BASE, NEBRASKA 68113-6300

ANNEX X (GLOBAL GUARDIAN 2001-2) TO USSTRATCOM JED (U)
EXERCISE ORDER (EXORD) FOR GLOBAL GUARDIAN 2001-2 (GG 2001-2) (U)

- (U) REFERENCE.
- a. (U) USSTRATCOM Joint Exercise Directive (JED) (S)
 - b. (U) USSTRATCOM Joint Training Plan (JTP) FY 02-04 (S)

1. (U) PURPOSE. GG 2001-2 is a United States Strategic Command (USSTRATCOM)-sponsored, multi-command, Command Post Exercise/Field Training Exercise (CPX/FTX). It is designed to exercise USSTRATCOM and supporting forces during a simulated crisis, validate USSTRATCOM warfighting procedures, and verify command relationships (see Letter of Transmittal).

2. (U) EXERCISE DATES

- a. (U) Inclusive period: 20 August 2001 - 28 September 2001.
- b. (U) Employment dates: 5 - 14 Sep 2001.

3. (U) EXERCISE PARTICIPATION. Also see Tab A to Appendix 3.

- a. (U) Joint Staff (JS) National Military Command Center (NMCC) and the National Airborne Operations Center (NAOC).
- b. (U) USSTRATCOM, to include the USSTRATCOM Airborne Command Post (ABNCP), Mobile Consolidated Command Center (MCCC), and supporting Task Forces (TF).
 - (1) (U) TF-124 (Airborne Communications) and supporting forces.
 - (2) (U) TF-134 (Strategic Ballistic Missile Submarine (Nuclear Powered) Pacific (SSBN PAC)) and supporting forces.
 - (3) (U) TF-144 (SSBN Atlantic (LANT)) and supporting forces.
 - (4) (U) TF-204 (Bomber) and supporting forces.
 - (5) (U) TF-214 (Intercontinental Ballistic Missile (ICBM)) and supporting forces.
 - (6) (U) TF-224 (Reconnaissance) and supporting forces.
 - (7) (U) TF-294 (Tanker) and supporting forces.
- c. (U) US Pacific Command (USPACOM).
- d. (U) US Space Command (USSPACECOM) and Headquarters, North American Aerospace Defense Command (HQ NORAD), to include the Commander in Chief, US Space Command (USCINSPACE) MCCC.

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- e. (U) United States Joint Forces Command (USJFCOM).
- f. (U) United States Transportation Command (USTRANSCOM).
- g. (U) HQ, Air Combat Command (ACC) and HQ Eighth Air Force (8 AF).
- h. (U) HQ Twentieth Air Force (20 AF).
- i. (U) HQ Air Mobility Command (AMC) and HQ Fifteenth Air Force (15 AF).
- j. (U) Single Integrated Operational Plan (SIOP)-committed Air National Guard (ANG) and Air Force Reserve Command (AFRC) tanker forces.

k. (S//REL to USA, CAN, and GBR) (b)(1)

(b)(1)

b(1)

4. (U) POLITICO-MILITARY SUMMARY

a. (S//REL TO USA, AUS, CAN and GBR) (b)(1)

(b)(1)

b. (S//REL TO USA, AUS, CAN and GBR) (b)(1)

(b)(1)

5. (U) USSTRATCOM JOINT MISSION ESSENTIAL TASKS (JMETs). The following JMETs and supporting tasks from the USSTRATCOM JTP will be exercised and validated during GG 2001-2:

- a. (U) SN 2 Develop national strategic intelligence, surveillance, and reconnaissance.
 - (1) (U) SN 2.1 Plan and direct strategic intelligence activities.
 - (2) (U) SN 2.2 Collect strategic information.
 - (3) (U) SN.2.3 Process and exploit collected strategic information.
 - (4) (U) SN 2.4 Produce strategic intelligence.
 - (5) (U) SN 2.5 Disseminate and integrate national strategic intelligence.
 - (6) (U) SN 2.6 Evaluate intelligence activities.

- b. (1) (U) SN 3.2 Manage national strategic firepower.
 - (2) (U) SN 3.2.1 Process strategic targets.
 - (2) (U) SN 3.2.2 Generate and disperse strategic forces.
 - (3) (U) SN 3.2.3 Manage strategic force readiness levels.
 - (4) (U) SN 3.2.4 Manage strategic weapon stockpile.
 - (5) (U) SN 3.2.5 Determine national strategic targeting policy.
- c. (U) SN 3.3 Employ national strategic firepower.
 - (1) (U) SN 3.3.1 Employ national lethal capabilities.
 - (2) (U) SN 3.3.2 Synchronize strategic attack.
 - (3) (U) SN 3.3.3 Demonstrate national military capabilities.
 - (4) (U) SN 3.3.6 Determine national residual capabilities.
- d. (U) SN 3.4 Protect strategic forces and means.
 - (1) (U) SN 3.4.2 Provide integrated tactical warning and attack assessment (ITW/AA).
 - (2) (U) SN 3.4.7 Coordinate force protection for strategic forces and means.
 - (3) (U) SN 3.4.8 Coordinate nuclear surety.
- e. (U) SN 3.6 Conduct SMCC operations and planning functions.
 - (1) (U) SN 3.6.1 Conduct SMCC Central Management duties.
 - (U) SN 3.6.2 Assume SMCC Central Manager responsibilities.
 - (3) (U) SN 3.6.3 Maintain SMCC connectivity with the NCA and senior military leaders.
 - (4) (U) SN 3.6.4 Maintain communications with other SMCC assets and National Military Command System (NMCS) command centers.
 - (5) (U) SN 3.6.5 Monitor status of SMCC assets and senior leadership (military & civilian) and provide Command Center Status (CCSTAT) and handover reports.
- f. (U) SN 4.2.1 Determine national military support infrastructure.
 - (1) (U) ST 4.2.3 Reconstitute theater forces.
 - (2) (U) SN 4.2.7 Provide legal support.

- (3) (U) ST 4.3.1 Establish and coordinate movement services within theater.
- (4) (U) SN 4.4 Reconstitute national forces and means.
- g. (U) SN 5.1 Operate and manage global strategic communication and information systems.
 - (1) (U) SN 5.1.1 Communicate strategic decisions/information.
 - (2) (U) SN 5.1.2 Establish and direct national military Command, Control, Communications, and Computers (C4) systems worldwide for communicating strategic information.
 - (3) (U) SN 5.1.3 Maintain global strategic military information and force status.
 - (4) (U) SN 5.1.5 Execute CJCS/CINC Emergency Action Procedures.
 - (5) (U) SN 5.1.6 Disseminate presidential nuclear decision and nuclear command and control orders to the forces.
 - (6) (U) SN 5.4.1 Prepare and issue strategic estimates, priorities, and joint OPLANs.
 - (7) (U) OP 5.1.2 Manage means of communicating operational information.
 - (8) (U) SN 5.4.4 Prepare and issue NCA directives/CJCS orders.
 - (9) (U) Establish, organize, and operate a joint force headquarters.
 - (10) (U) ST 7.2.2 Assess and report theater military capability.
- h. (U) ST 3.2 Attack theater strategic targets and target sets.
 - (1) (U) SN 3.1.1 Station forces forward in theaters.
 - (2) (U) ST 2.1 Plan and direct theater strategic intelligence activities.
 - (3) (U) ST 3.1 Process theater strategic targets.
 - (4) (U) ST 3.2.1 Conduct lethal attack on theater strategic targets/target sets.
 - (5) (U) ST 5.3.4 Prepare and coordinate theater strategy, campaign plans or operational plans and orders.
- i. (U) ST 5.5 Coordinate theater-wide information operations.
 - (1) (U) ST 3.2.2 Conduct non-lethal attack on theater strategic targets.
 - (2) (U) ST 6.3.5 Protect theater information systems.
- j. (U) ST 7.1.4 Determine and validate forces and cargo to be deployed.
 - (1) (U) SN 1.1.1 Determine transportation and support availability.

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(2) (U) SN 1.1.2 Coordinate and match transportation resources and requirements.

6. (U) **EXERCISE OBJECTIVES.** Exercise objectives are drawn from the Joint Mission Essential Task List (JMETL) noted above and the Universal Joint Task List (UJTL). The principal objective of GG 2001-2 is to exercise and validate USSTRATCOM's warfighting capability and operational procedures. GG 2001-2 will exercise objectives published in the USSTRATCOM FY 02-04 JTP. Additionally, GG 2001-2 will exercise STRATCOM Commended Training Issues (SCTIs) which were identified during earlier exercises. Specific tasks to validate fixes and corrections to these SCTIs will be developed within the bounds of the exercise scenario. Specific exercise objectives follow:

a. (U) Process, produce, and disseminate intelligence and counterintelligence required to support planning and employment of forces to include:

(1) (U) Plan and direct intelligence activities.

(2) (U) Identify and prioritize intelligence requirements for crisis and nuclear operations.

(3) (U) Provide intelligence support (planning, collection, processing, production, and dissemination) for crisis and nuclear operations.

(4) (U) Provide theater intelligence support to theater Joint Intelligence Centers (JICs) and the USSTRATCOM Theater Planning and Response Cell (TPRC), as required.

(5) (U) Ensure interoperability of required databases and dissemination systems.

b. (S) (b)(1)

(b)(1)

c. (U) Provide intelligence to fulfill assigned, shared production program responsibilities.

d. (U) Conduct indications and warning (I&W) surveillance and report on warning problems in the defense I&W system within USSTRATCOM areas of interest (AOIs).

e. (U) Exploit sources of strategic information and deliver the intelligence obtained to the appropriate processing organization for use in producing strategic intelligence.

f. (S) (b)(1)

(b)(1)

g. (U) Process, apportion, and integrate resources based on doctrine, policy, and guidance.

h. (U) Review target plan for collateral damage, damage expectancy, casualties, political ramifications, compliance with international law, international agreements and rules of engagement; and provide legal opinion on pre-planned targets, adaptively planned targets, and responses to attacks.

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i. (U) Manage strategic force readiness levels to increase strategic force responsiveness.

j. (U) Utilize Command, Control, Communications, Computers, and Intelligence (C4I) platforms to manage strategic nuclear forces, communications, and procedures.

k. (S)(b)(1)

(b)(1)

l. (U) Ensure weapon systems meet Department of Defense (DoD) nuclear weapon safety standards as measured by service inspections.

m. (U) Ensure all USSTRATCOM-apportioned forces have sustainment material on hand at designated locations to support CJCS and OPLAN 8044 doctrine, policy, or guidance.

n. (S)(b)(1)

(b)(1)

o. (S)(b)(1)

(b)(1)

p. (U) Coordinate reconnaissance efforts.

q. (U) Coordinate conference calls.

r. (S)(b)(1)

(b)(1)

s. (U) Provide for the safety, security, and use/control of nuclear weapons.

t. (U) Conduct decision making conferencing and transmit force direction/force management messages and situation monitoring tactical warning/attack assessment (TW/AA) messages over Nuclear Command and Control System (NCCS) C4I systems within established time guidelines.

u. (U) Simulate C4 outages with MESL events to exercise SBS ability to determine operational impacts and suggested workarounds within time restraints of the exercise.

v. (U) Operate each C3 node (NAOC, MCCC, ABNCP, airborne communications aircraft, and USSTRATCOM Operations Center) communications systems in a locally degraded environment. Simulate C3 outages between C3 nodes requiring alternate routes to maintain connectivity.

w. (U) Exercise coordination and information sharing between the SBS and Operations Center Personnel.

x. (U) Maintain decision/information conferencing connectivity via alternate means.

y. (U) Maintain SMCC connectivity.

z. (U) Exercise first EAM injection via alternate means.

aa. (U) Monitor strategic force generation and compile required reports using the Strategic Force Accounting Module (SFAM), Nuclear Planning and Execution System (NPES), and the Readiness, Evaluation, Assessment, and Decision-making (READI) module.

ab. (S) (b)(1) [redacted] b(1)

ac. (U) Develop, coordinate, and promulgate guidance and policy, complying with national guidance and presidential directives.

ad. (S) (b)(1) [redacted]
(b)(1)

ae. (S) (b)(1) [redacted]
(b)(1)

af. (U) Provide security for strategic forces and means.

ag. (U) Include command and control warfare targets in the Joint Targeting Plan.

ah. (U) Additional Objectives. Participants from other commands, components, TFs, and units may develop additional exercise objectives to achieve a desired level of realistic play consistent with the scenario and overall objectives of GG 2001-2.

7. (U) CJCS COMMENDED TRAINING ISSUES (CCTIS). CCTIs are special joint interest items developed from all-source lessons learned, readiness reports, and operational assessments. In accordance with CJCS Instruction 3500.02c (Joint Training Master Plan 2001-2, 14 August 2000) and as noted in the USSTRATCOM Joint Training Plan FY 02-04, 22 September 2000), the following CCTIs will be emphasized in GG 2001-2:

a. (S) (b)(1) [redacted]
(b)(1) b(1)

b. (U) Force Protection (Antiterrorism) (CCTI 98-2).

c. (S) (b)(1) [redacted] b(1)

d. (U) Interface Between Commands (CCYI 98-10).

8. (U) EXERCISE STAGES. GG 2001-2 events will occur during four stages:

a. (S) Stage I (b)(1)

(b)(1)

b. (S) Stage II (b)(1)

(b)(1)

c. (S) Stage III (b)(1)

(b)(1)

d. (U) Stage IV - Hotwash and After Action (14 September 2001 – 12 December 2001). Each command center/SMCC platform should have an individual hotwash as soon as possible following conclusion of exercise activity and forward major issues to USSTRATCOM/J373. USSTRATCOM/J3 will host a hotwash conference within two weeks of end exercise (ENDEX) (tentative dates of 10 - 11 October 2001), at the Dougherty Conference Center at Offutt AFB, NE. Submit priority (top three to five) issues in Microsoft Power Point format to USSTRATCOM/J373 by 28 September 2001 for incorporation into the hotwash briefing. All issues are due to USSTRATCOM/J373 by 28 September 2001 to meet the Joint Staff suspense of 12 December 2001. Prepare issues in the Joint Universal Lessons Learned System (JULIS) database long format.

9. (U) EXECUTION

a. (S) (b)(1)

(b)(1)

b. (S) (b)(1)

- (b)(1)
- (b)(1)

b(1)

c. (U) Intelligence. See Appendix 2.

d. (U) Exercise Operations. See Appendix 3.

e. (U) Logistics. See USSTRATCOM JED, Annex D.

(1) (U) USSTRATCOM/J422 (Unclassified Voice-Defense Switched Network (DSN): 271-^{(b)(6)} Unclassified FAX-DSN: 271-5361; Secure Voice-DSN^{(b)(6)} Secure Voice/FAX-DSN: 271-5395) is the USSTRATCOM office of primary responsibility (OPR) for the USSTRATCOM TPFDD. For other logistics plans-related matters, J421 Logistics Plans Branch may be contacted for assistance (Unclassified Voice-DSN:^{(b)(6)} Secure Voice-DSN:^{(b)(6)} Secure Voice/FAX DSN: 271-5395). The Mobility Support Battle Staff telephone number is Defense Red Switch Network (DRSN)^{(b)(6)}. See Appendix 6 for instructions for accessing the DRSN numbers at USSTRATCOM.

b(6)

(2) (S)^{(b)(1)}
^{(b)(1)}

(a) (U) Prior to strategic lift validation with HQ USTRANSCOM, the changes require prior coordination with components, and possibly, USSTRATCOM/J422.

(b) (U) After strategic lift validation with HQ USTRANSCOM, changes will require submission with General/Flag officer approval to USSTRATCOM/J3/J4. These requests, with General/Flag officer approval, can be submitted via either Automatic Digital Network (AUTODIN) message or via the Global Guardian Newsgroup established in the Global Command and Control System (GCCS).

(3) (U) The Joint Staff funds strategic lift. For movement of small groups, the Commercial Ticket Program (CTP) applies. Under this program, USSTRATCOM/J422 will validate TPFDD CTP requirements and USTRANSCOM will forward approved requirements to the Joint Staff for appropriate reimbursement to the Services. Units are required to provide funding and obtain commercial tickets through their local transportation office. The Joint Staff only reimburses transportation costs from the aerial port of embarkation (APOE) to the aerial port of debarkation (APOD), while the unit funds all other costs.

f. (U) Command and Signal

(1) (S) Command and Control. ^{(b)(1)}

^{(b)(1)}

b(1)

(2) (S) GG 2001-2 Exercise Termination. ^{(b)(1)}

^{(b)(1)}

(3) (S)^{(b)(1)}

^{(b)(1)}

(a) (S)^{(b)(1)}

^{(b)(1)}

(b)(1) (b)(S)(b)(1) [Redacted]

(c) (U) Wings should prepare for communications exercise to last 1.5 to 2 hours.

g. (U) Comptroller, Personnel, and Legal. Comply with Tab B to Appendix 7 to report personnel participation in GG 2001-2. Also see USSTRATCOM JED, Annex E.

h. (U) Public Affairs. See USSTRATCOM JED, Annex F.

i. (U) Exercise Assessment. See Appendix 7 and USSTRATCOM JED, Annex G.

j. (U) Meteorological/Oceanographic (METOC) Support. See Appendix 5 and USSTRATCOM JED, Annex H.

10. (U) EXERCISE ASSUMPTIONS

a. [(C)(b)(1) [Redacted] b(1)

b. [(S)(b)(1) [Redacted]

(b)(1)

b(1)

c. (U) Use real-world BLUE Force status to the maximum extent possible. The USSTRATCOM ECG will make modifications to BLUE Force status to support the exercise scenario. See Tab K to Appendix 3 for BLUE Force information.

d. [(S)(b)(1) [Redacted]

(b)(1)

e. [(S)(b)(1) [Redacted] b(1)

11. (U) LIMITATIONS

a. (U) Use peacetime safety standards.

b. [(S)(b)(1) [Redacted]

(b)(1)

c. [(S//REL TO USA, CAN and GBR) The exercise uses notional (fictional) names for actual countries. (b)(1)

(b)(1)

b(1)

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d. (S)(b)(1) [REDACTED]
(b)(1) b(1)

e. (S)(b)(1) [REDACTED]
(b)(1)

12. (U) RULES OF ENGAGEMENT. Simulated Rules of Engagement are IAW CJCS and CINC standing orders.

13. (U) COORDINATION INSTRUCTIONS AND REPRODUCTION. This EXORD is effective for planning upon receipt. Reproduction is authorized consistent with the security instructions on page i and ii.

14. (U) AFTER ACTION REPORTING. See Appendix 7.

(U) APPENDICES

- 1 (U) GG 2001-2 Project Officer List
- 2 (U) Intelligence
- 3 (U) Exercise Operations
- 4 (U) Command and Control
- 5 (U) METOC Services
- 6 (U) Communications Procedures
- 7 (U) Post-Exercise Reporting
- 8 (U) Glossary
- 9 (U) Distribution

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APPENDIX 1 TO ANNEX X (GLOBAL GUARDIAN 2001-2 EXORD) (U)
 GG 2001-2 PROJECT OFFICER LIST

Last Name	First Name	Rank	Organization	ASN	DSN #	SPRNET (SECRET) E-MAIL
(b)(6)	(b)(6)	MSgt	6710W/DOX (AIA)			(b)(6)
(b)(6)	(b)(6)	Lt Col	JIOC/36			(b)(6)
(b)(6)	(b)(6)	Maj	JIOC/53			(b)(6)
(b)(6)	(b)(6)	Col	14 AF/CG (ANG Advisor)	14AF		(b)(6)
(b)(6)	(b)(6)	Capt	14 AF/A45			(b)(6)
(b)(6)	(b)(6)	MSgt	14 AF/A57			(b)(6)
(b)(6)	(b)(6)	Lt Col	2 BW/XP	2 BW		(b)(6)
(b)(6)	(b)(6)	Lt Col	2 OSS/OSX			(b)(6)
(b)(6)	(b)(6)	Lt Col	5 OSS/OSX	5 BW		(b)(6)
(b)(6)	(b)(6)	Lt Col	5 BW/XP			(b)(6)
(b)(6)	(b)(6)	Lt Col	5 BW/XP			(b)(6)
(b)(6)	(b)(6)	Maj	5 OSS/OSX			(b)(6)
(b)(6)	(b)(6)	Maj	509 BW/XP	509 BW		(b)(6)
(b)(6)	(b)(6)	Maj	509 BW/XP			(b)(6)
(b)(6)	(b)(6)	Maj	509 BW/XP			(b)(6)
(b)(6)	(b)(6)	Maj	434ARW/XPO	434 ARW		(b)(6)
(b)(6)	(b)(6)	Capt	434ARW/XPO			(b)(6)
(b)(6)	(b)(6)	Lt	434ARW/XPO			(b)(6)
(b)(6)	(b)(6)	Capt	55 MCCS/CCVCC			(b)(6)
(b)(6)	(b)(6)	Maj	55 MCCS/DO			(b)(6)
(b)(6)	(b)(6)	MSgt	55 MCCS/XO			(b)(6)
(b)(6)	(b)(6)	Mr.	AFOTEC			(b)(6)
(b)(6)	(b)(6)	Maj	AFOTEC @ AFSPC			(b)(6)

(b)(6)

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Last Name	First Name	Rank	Organization	DSN #	SPRNET (SECRET) E-MAIL
(b)(6)	(b)(6)	Maj	HQ USSFECOM (J331N)		
		Maj	JWAC/J31		
		Mr.	JWFC		
		Mr.	HQ USSPACECOM		
		Mr.	HQ USSPACECOM		
		GS-14	HQ USSPACECOM/J37-Sim Media		
		Maj	HQ USSPACECOM/J38B/MCCC		
		LCDR	JWFC		
		Lt Col	USCINCPAC/J372		
		SSgt	USSTRATCOM/J2431 Bomber Strategic Planning		
		AIC	USSTRATCOM/J2431 Bomber Strategic Planning		
		Lt Col	HQ USSTRATCOM/J005		
		Maj	HQ USSTRATCOM/J005		
		Maj	HQ USSTRATCOM/J010		
		Tsgt	HQ USSTRATCOM/J020		
		Lt Col	HQ USSTRATCOM/J060		
		CDR	HQ USSTRATCOM/J1		
		Lt Col	HQ USSTRATCOM/J1		
		Mr.	HQ USSTRATCOM/J1R		
		Capt	HQ USSTRATCOM/J264 (IO)		
		Lt Col	HQ USSTRATCOM/J213		
		LCDR	HQ USSTRATCOM/J213		
		Mr.	HQ USSTRATCOM/J213 (CESAR)		
		Ms.	HQ USSTRATCOM/J2SS1		
		Mr.	HQ USSTRATCOM/J2SS1		
		Maj	HQ USSTRATCOM/J311/Bomber Ops		
		Maj	HQ USSTRATCOM/J311/Rece Ops		
		LCDR	HQ USSTRATCOM/J311/TACAMO Ops		
		Maj	HQ USSTRATCOM/J311/Tanker Ops		
		Maj	HQ USSTRATCOM/J312/ICBM Ops		
		Maj	HQ USSTRATCOM/J311/Rece Ops		
		LCDR	HQ USSTRATCOM/J312/SSBN Ops		

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Last Name First Name Rank

Organization

DSN #

SIPRNET (SECRET) E-MAIL

Last Name	First Name	Rank	Organization	DSN #	SIPRNET (SECRET) E-MAIL
(b)(6)	(b)(6)	CDR	HQ USSTRATCOM/J33/Emergency Actions		
(b)(6)	(b)(6)	CDR	HQ USSTRATCOM/J3612/Command Center		
(b)(6)	(b)(6)	MSGT	HQ USSTRATCOM/J3612/Command Center		
(b)(6)	(b)(6)	Maj	HQ USSTRATCOM/J3621/STRAT ABNCP		
(b)(6)	(b)(6)	Capt	HQ USSTRATCOM/J3621/STRAT ABNCP		
(b)(6)	(b)(6)	Maj	HQ USSTRATCOM/J3621/STRAT ABNCP		
(b)(6)	(b)(6)	Lt Col	HQ USSTRATCOM/J3622/STRAT MCCC		
(b)(6)	(b)(6)	Maj	HQ USSTRATCOM/J3622/STRAT MCCC (TDY until July 01)		
(b)(6)	(b)(6)	TSGT	HQ USSTRATCOM/J3622/STRAT MCCC		
(b)(6)	(b)(6)	TSGT	HQ USSTRATCOM/J3622/STRAT MCCC		
(b)(6)	(b)(6)	LCDR	HQ USSTRATCOM/J3622/STRAT MCCC		
(b)(6)	(b)(6)	LCDR	HQ USSTRATCOM/J3624/METOC Services		
(b)(6)	(b)(6)	Maj	HQ USSTRATCOM/J363/Force Management		
(b)(6)	(b)(6)	Mr.	HQ USSTRATCOM/J372/Exercise Developer		
(b)(6)	(b)(6)	Mr.	HQ USSTRATCOM/J372/Exercise Developer (CESAR)		
(b)(6)	(b)(6)	Mr.	HQ USSTRATCOM/J372/MSEL Coordinator (CESAR)		
(b)(6)	(b)(6)	Maj	HQ USSTRATCOM/J373/After Action and Analysis		
(b)(6)	(b)(6)	Maj	HQ USSTRATCOM/J373/After Action and Analysis		
(b)(6)	(b)(6)	Capt	HQ USSTRATCOM/J373/After Action and Analysis		
(b)(6)	(b)(6)	Mr.	HQ USSTRATCOM/J391/Special Tech Ops		
(b)(6)	(b)(6)	Lt Col	HQ USSTRATCOM/J392/Information Ops		
(b)(6)	(b)(6)	CDR	HQ USSTRATCOM/J421/Logistics & Mobility		
(b)(6)	(b)(6)	Mr.	HQ USSTRATCOM/J421/Logistics & Mobility		
(b)(6)	(b)(6)	Lt Col	HQ USSTRATCOM/J421/Logistics & Mobility		
(b)(6)	(b)(6)	Maj	HQ USSTRATCOM/J441/Weapon Delivery Systems Readiness		
(b)(6)	(b)(6)	LCDR	HQ USSTRATCOM/J441/Weapon Delivery Systems Readiness		
(b)(6)	(b)(6)	Mr.	HQ USSTRATCOM/J443/Weapon Readiness & Nuclear Surety		
(b)(6)	(b)(6)	Maj	HQ USSTRATCOM/J443/Weapon Readiness & Nuclear Surety		
(b)(6)	(b)(6)	Maj	HQ USSTRATCOM/J511/Deployment Strategy		
(b)(6)	(b)(6)	CDR	HQ USSTRATCOM/J5231/CBM/SLBM Planning		
(b)(6)	(b)(6)	Capt	HQ USSTRATCOM/J5232B/Bomber Planning		
(b)(6)	(b)(6)	Maj	HQ USSTRATCOM/J5232B/Bomber Planning		
(b)(6)	(b)(6)	CDR	HQ USSTRATCOM/J5232T/Tanker Planning		
(b)(6)	(b)(6)	Maj	HQ USSTRATCOM/J5243/Strategic Planning		
(b)(6)	(b)(6)	Maj	HQ USSTRATCOM/J5243/Strategic Planning		
(b)(6)	(b)(6)	Lt Col	HQ USSTRATCOM/J55/Theater Planning		
(b)(6)	(b)(6)	LCDR	HQ USSTRATCOM/J55/Theater Planning		

(b)(6)

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Last Name	First Name	Rank	Organization	DSN #	SPRNET/SECRET/E-MAIL
(b)(6)	(b)(6)	LCDR	HQ USSTRATCOM/355/Theater Planning	(b)(6)	(b)(6)
(b)(6)	(b)(6)	LCDR	HQ USSTRATCOM/1612/Comm Exercises	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Mr.	HQ USSTRATCOM/NCRSTRATCOM/NSA	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Maj	HQ USSTRATCOM/136211ABNCP	(b)(6)	(b)(6)
(b)(6)	(b)(6)	LCDR	HQ USSTRATCOM/1392	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Maj	HQ USSTRATCOM/1391/STO	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Maj	HQ USSTRATCOM/1612/Comm Exercises	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Mr.	HQ USSTRATCOM/1612/Comm Exercises	(b)(6)	(b)(6)
(b)(6)	(b)(6)	MSgt	HQ USSTRATCOM/13612	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Mr.	HQ USSTRATCOM/1621/Info Assurance	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Mr.	HQ USSTRATCOM/16222	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Maj	DISA (HQ USSTRATCOM)	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Maj	HQ USSTRANSCOM	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Maj	HQ USSTRANSCOM/13-OD	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Lt Col	Joint Staff/138/NOD	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Maj	Joint Staff 120-2	(b)(6)	(b)(6)
(b)(6)	(b)(6)	LTC	Joint Staff 120-2	(b)(6)	(b)(6)
(b)(6)	(b)(6)	CDR	NAOC Plans	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Mr.	NIMA/DFJE	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Civ (M)	NRO (OSO/GST)	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Mr.	NSA	(b)(6)	(b)(6)
(b)(6)	(b)(6)	TSgt	NSA DIO/TA Liaison to USSTRATCOM	(b)(6)	(b)(6)
(b)(6)	(b)(6)	Civ (Ms)	NSA Info Ops Technology Center/CCG-R	(b)(6)	(b)(6)
(b)(6)	(b)(6)	LJTG	TF 124 Intelligence	(b)(6)	(b)(6)
(b)(6)	(b)(6)	L/T	TF 124 Operations	(b)(6)	(b)(6)
(b)(6)	(b)(6)	LCDR	TF 134 N93	(b)(6)	(b)(6)
(b)(6)	(b)(6)	CDR	TF 144 N93	(b)(6)	(b)(6)

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Last Name First Name Rank

Organization

DSN #

SIPRNET (SECRET) E-MAIL

LT	TF 144 N932		
ETCS	TF 144 N933		
LCDR	TG 144.1 (N93)		
ET2	TG 144.1 (N9321)		
LCDR	TF 164 (ACOSS for Weapons)		
LT	TF 164 (N71/TLAM Strike Officer)		
Capt	TF 204 (608 AIS/8AF Intelligence)		
CM Sgt	TF 204 (Aircraft Maintenance)		
Lt Col	TF 204 (Information Operations/C4)		
Lt Col	TF 204 Chief, Force Applications		
TSGT	TF 204 Logistics Plans		
Maj	8AF/IWF		
SSgt	8AF/IWF		
Capt	8AF/IWF		
Mr.	TF 204 (Force Applications)		
Capt	TF 214 (HQ 20/AF/CVX)		
Capt	TF 214 (HQ 20 AF/CVX)		
Lt Col	TF 224 (612 COS/COSR)		
Lt Col	TF 224		
Maj	TF 224 (DORC)		
Maj	612 AIG/INX		
Maj	TF 224 (612COS/DOOB))		
Mr.	TF 294 (HQ 15 AF/DON)		
Maj	TF 294 (HQ 15 AF/DON)		
LCDR	TG 144.1 (N93)		
ET2	TG 144.1 (N932)		
Civ (Mr)	US Army War College		

(b)(6)

(b)(6)

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b(6)

Last Name	First Name	Rank	Organization	DSN #	SPRNET (SECRET) E-MAIL
		LT	NAVINFOWARACT	560-8329	

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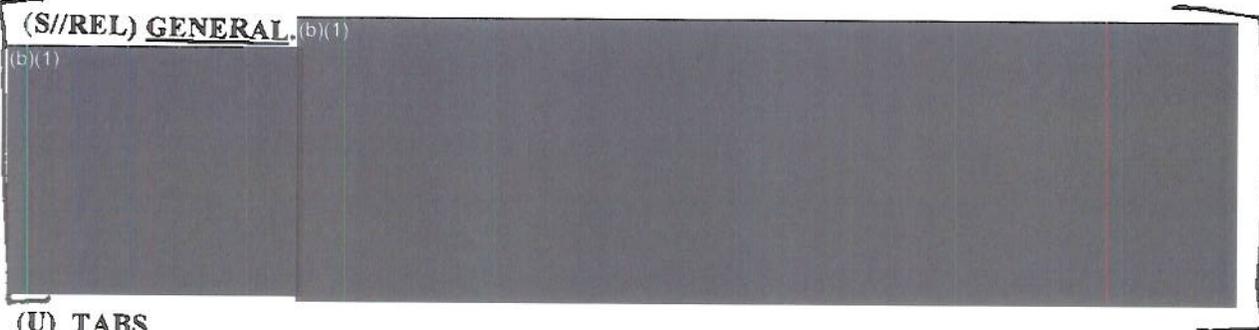
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HEADQUARTERS UNITED STATES STRATEGIC COMMAND
OFFUTT AIR FORCE BASE, NEBRASKA 68113-6300

APPENDIX 2 TO ANNEX X (GG 2001-2 EXORD) (U)
INTELLIGENCE (U)

(S//REL) GENERAL. (b)(1)



(b)(1)

b(1)

(U) TABS

- A (U) Country Translation Table
- B (U) Intelligence Request for Information (RFI) Procedures
- C (U) Pre-Start of Exercise (STARTEX) Events
- D (U) Counterintelligence, Terrorism, and Sabotage Exercise Policy
- E (U) Information Operations Support Staff (IOSS)
- F (U) Information Operations (IO) Red Team

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~~SECRET//REL TO USA, AUS, CAN and GBR//X1~~

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PG 254

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~~SECRET//REL TO USA, AUS, CAN and GBR//X1~~

HEADQUARTERS UNITED STATES STRATEGIC COMMAND
OFFUTT AIR FORCE BASE, NEBRASKA 68113-6300

TAB A TO APPENDIX 2 TO ANNEX X (GG 2001-2 EXORD) (U)
COUNTRY TRANSLATION TABLE (U)

(S//REL TO USA, AUS, CAN, AND GBR) (b)(1)

(b)(1)

b(1)

Table 1. (U) Country Translation Table

~~(S//REL TO USA, AUS, CAN, AND GBR)~~

NOTIONAL NAME	REAL NAME
(b)(1)	

b(1)

X-2-A-1

NOTIONAL NAME

REAL NAME

(b)(1)

b(1)

X-2-A-3

